

# RAPHAËL DEHOUSSE

Freelance - Agile Project Manager

+32 471 07 42 86

@ raphael@dehousse.name

/in/rdehouss

Liège - Belgium



## SUMMARY

I'm a pragmatic, hands-on, solution-oriented Project Manager, passionate by Agile for more than 10y

« True Agile isn't about twice the work in half the time but about doing half the work while producing twice the value »

@Steve Denning

## RELEVANT EXPERIENCE

### Agile Project Manager

NRB

10/2024 - Present

Liège - Belgium

Project for ORES

- Project management (Budget, Planning, Risks, ...) using Scrum.

### Agile Project Manager

Service Public de Wallonie

04/2024 - Present

Namur - Belgium

Security projects

- Project (AgilePM) and Change management
- Projects: Security Governance, Pentesting, Security Operations Center

### Agile Project Manager and Change Manager

TotalEnergies Power & Gas Belgium (ex-Lampiris)

12/2020 - 12/2023

Liège - Belgium

Project and Programme Management

- Move2Cloud programme: Migration of 50+ applications (projects) on AWS, from kickoff till GoLives and Hypercares
- Other (Change) projects: Follow-up, reporting, steercos, post-mortems...
- Work with the PMO on the project governance

### Agile Coach / DevOps Coach & Agile Project Manager

The Factory + Startups

08/2016 - 11/2020

Liège - Belgium

AI & IOT (Big Data / Distributed)

- Re-organize the exec. and dev teams to be more agile (coaching)
- Managing teams of 7+ people both local and remote with Scrum
- Manage B2B projects (partners and customers), from request to delivery
- Coaching startups to Agile & project mgmt

### Solution Engineer / Agile Project Manager

Proximus

11/2013 - 07/2016

Brussels - Belgium

Belgian Telco Operator - Proximus TV

- ProximusTV Web + Apps with Scrum and Scrumban for Ops

## INDUSTRY EXPERTISE

Leadership



Agile / Scrum / Lean



Project Management



SRE / DevOps / CI/CD



Python / SQL



Jira / Confluence



Big Data & AI



## EDUCATION



07/2024



12/2023



11/2021



06/2016



10/2015



06/2015



02/2015

## LANGUAGES

French



English



# DETAILED RELEVANT EXPERIENCE

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## Agile Project Manager

### NRB

📅 10/2024 - Present

📍 Liège - Belgium

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## Agile Project Manager

### Service Public de Wallonie

📅 04/2024 - Present

📍 Namur - Belgium

Security projects

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## Agile Project Manager and Change Manager

### TotalEnergies Power & Gas Belgium (ex-Lampiris)

📅 12/2020 - 12/2023

📍 Liège - Belgium

Project and Programme Management

- In charge of making the roadmap, the capacity planning, 1-2-1s, evaluation and the recruitment of the team
- As Head of Development, responsible for qualitative delivery of projects and maintenance with the Team Managers & PMO.
- Responsible of the the Move2Cloud programme (50+ apps to migrate to AWS) & transformation (new Operating Model) Advising on the Cloud Architecture and seeking standardization to speed up the migration.
- (Change Mgmt) Unification of both country's (FR/BE) department, reorganizations, reporting to CIO

## Agile Coach / DevOps Coach & Agile Project Manager

### The Faktory + Startups

📅 08/2016 - 11/2020

📍 Liège - Belgium

AI & IOT (Big Data / Distributed)

- With my agile experience, my primary goal was to make the executive and development team agile. I managed development teams and organized the development using Scrum or Kanban.
- The retrospectives helped the teams to identify slowing factors like the lack of open communication or fear of asking help.
- To improve the product mgmt and the communications, I used Jira as main tool, also for the executive team. It helped the team to organize their own tasks and be more transparent and communicative about their progress.
- I had local and remote cross-functional team composed of Data Scientists, Data Engineers, Developers and a SysAdmin.
- I managed B2B projects with projects meetings with the customers, with roadmap follow-up, project status, ...
- In order to help the startups to organize their team and product development, I organized workshops about agility and Scrum, with the role of the Product Owner and priorities management around product value
- One start-up had difficulties to organize the work to deliver a connected object. I proposed them to help with using Scrum to better prioritize the backlog to deliver "user" value first before technicalities. The start-up could finally deliver a working product to be tested by their market to collect feedbacks in much less time.

## Solution Engineer / Agile Project Manager

### Proximus

📅 11/2013 - 07/2016

📍 Brussels - Belgium

Belgian Telco Operator - Proximus TV

- For the new ProximusTV Web/Apps, I managed a team of up to 12 people (web integrator, frontend/mobile and backend developers and functional analyst; onsite and offshore).
- To improve the operational team, I implemented Scrum to have more transparency and better communication, with "backlog" mgmt, daily standups and retrospectives